# New Exporter Dynamics

Kim J. Ruhl Stern School of Business, New York University

> Jonathan L. Willis Federal Reserve Bank of Kansas City

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#### Exporters are great!

- ▶ Exporting plants: larger, pay higher wages, more productive
- ▶ Not very many of them
  - $\blacktriangleright~25$  percent of manufacturing plants export
  - ▶ Lead to models of selection (Melitz 2003)
  - $\blacktriangleright\,$  Typical: heterogeneous firms, fixed entry costs
- ▶ Estimates of entry costs are large
  - ▶ Implication: Being an exporter is great, need big entry costs to keep plants out of foreign markets
  - ▶ Implication: Are there policies to decrease entry costs?

# The export entry problem

 $\blacktriangleright\,$  Expected, discounted future profits versus entry cost

$$\mathbb{E}_{s}\left\{\sum_{t=s}d_{t,t+1}\left(\pi_{x}\left(\epsilon_{it,q_{t},\tau_{t}}\right)-f_{1}\right)\right\} > f_{0}$$

- ▶ Export entry cost:  $f_0$ 
  - Distribution networks, market research, regulatory compliance, product reformulation, search costs, etc.
- Export continuation cost:  $f_1$ 
  - ▶ Per-period fixed costs of maintaining export operations

## What do we know about these models?

- ▶ Discrete choice models successes
  - $\blacktriangleright$  Cross-sectional facts
  - ► Aggregate/macro flows
- $\blacktriangleright$  Key innovation: export entrants
- ► This paper:

How well do these models account for new exporter dynamics?

#### Overview of results

- Model estimation
  - ▶ Export entry costs are large and important
- ▶ Standard model cannot account for new exporter dynamics
  - ▶ New exporters grow too large to fast
  - $\blacktriangleright\,$  Not enough shakeout of new exporters
  - ▶ Discreteness of export demand is too strong
- $\blacktriangleright$  Extend standard model
  - ▶ Slow growing export demand + stochastic entry costs
  - $\blacktriangleright\,$  Exporting is risky and only pays off in the long run
  - ▶ Exporting is not so great: entry costs shrink

- ▶ Colombian census of manufacturing
  - $\blacktriangleright$  Plants with more than 15 employees
  - $\blacktriangleright$  Employment, sales, exports, investment
  - ▶ Same time period sample as Das, Roberts, and Tybout (2007)
- ▶ Balance panel (no plant birth/death), accounts for
  - $\blacktriangleright~75$  percent of sales
  - $\blacktriangleright$  65 percent of employment
  - $\blacktriangleright~66$  percent of exports

# The discrete nature of entry

- ▶ Model: fixed entry cost induces a discrete choice between exporting and not exporting
- ► Evidence from export volume
  - $\blacktriangleright~70\text{--}80$  percent of plants export nothing
  - ▶ Initial growth is discrete
  - $\blacktriangleright\,$  Smooth adjustment afterward
- ▶ Evidence from export persistence
  - ▶ 89 percent of plants exporting in t export in t+1
  - $\blacktriangleright\,$  New exporter survival much lower
- ▶ Robust to industry, cohort effects (in paper)

Average export to total sales ratio



Conditional survival rate



# An exporting choice model

- ▶ Plant level, partial equilibrium
- $\blacktriangleright$  Idiosyncratic shocks,  $\epsilon$
- $\blacktriangleright\,$  Real exchange rate shocks, Q
- ▶ Export fixed costs
  - ▶ Export entry,  $f_0$
  - Export continuation,  $f_1$

## Uncertainty

► Idiosyncratic shock process

$$\ln \epsilon_t = \rho_\epsilon \ln \epsilon_{t-1} + \omega_{\epsilon,t}, \qquad \omega_\epsilon \sim N\left(0, \sigma_\epsilon^2\right)$$

▶ Real exchange rate shock process

$$\ln Q_t = \rho_Q \ln Q_{t-1} + \omega_{Q,t}, \ \omega_Q \sim N\left(0, \sigma_Q^2\right)$$

### Households

▶ Domestic household

$$\max_{c_j} C = \left(\sum_{j=1}^J c_j^{\frac{\theta-1}{\theta}}\right)^{\frac{\theta}{\theta-1}}$$
  
s.t. 
$$\sum_{j=1}^J c_j p_j = I$$

▶ Demand functions (foreign variables with \*)

$$c_j = \left(\frac{p_j}{P}\right)^{-\theta} C$$
$$c_j^* = \left(\frac{p_j^*}{P^*}\right)^{-\theta} C^*$$

- ▶ A plant makes two decisions
  - 1. Within period: prices, labor, capital, sales in each market
  - 2. Dynamic: export status
- ► Technology

$$f(\tilde{\epsilon_j}, n_j, k_j) = \tilde{\epsilon_j} n_j^{\alpha_N} k_j^{\alpha_K}$$

▶ Profits (measured in units of C)

$$\Pi_{j} = \frac{p_{j}}{P} y_{j} + I \left( X_{j} = 1 \right) Q \frac{p_{j}^{*}}{P^{*}} y_{j}^{*} - w n_{j} - r k_{j}$$

#### Static problem

• Given export status:  $X_j = 1$  if exporting, 0 otherwise

$$\begin{aligned} \max_{y_{j}, y_{j}^{*}} \Pi_{j} &= \frac{p_{j}}{P} y_{j} + I \left( X_{j} = 1 \right) Q \frac{p_{j}^{*}}{P^{*}} y_{j}^{*} - w n_{j} - r k_{j} \\ \text{s.t. } y_{j} + y_{j}^{*} &= \tilde{\epsilon}_{j} n_{j}^{\alpha_{N}} k_{j}^{\alpha_{K}} \end{aligned}$$

 $\blacktriangleright$  Policy functions (Q shifts sales across markets)

$$y_j^* = \frac{1}{1 + Q^{-\theta} \frac{C}{C^*}} \tilde{\epsilon}_j n_j^{\alpha_N} k_j^{\alpha_K}$$
$$y_j = \frac{Q^{-\theta} \frac{C}{C^*}}{1 + Q^{-\theta} \frac{C}{C^*}} \tilde{\epsilon}_j n_j^{\alpha_N} k_j^{\alpha_K}$$

### Dynamic problem

- $\blacktriangleright$  State:  $(\epsilon, X, Q)$
- ► Exporting costs

$$f_X(X_j, X'_j) = f_0 I(X'_j = 1 | X_j = 0) + f_1 I(X'_j = 1 | X_j = 1)$$

 $\blacktriangleright$  Bellman equation

$$V(X_j, \epsilon_j, Q) = \max_{X'_j} \left\{ \Pi\left(X'_j, \epsilon_j, Q\right) - f_X\left(X_j, X'_j\right) + R \mathop{\mathbb{E}}_{\epsilon'_j, Q'} V\left(X'_j, \epsilon'_j, Q'\right) \right\}$$

▶ Policy function

$$X_{j}'(0,\epsilon_{j},Q) = \begin{cases} 1 & \text{if } \Pi\left(X_{j}',\epsilon_{j},Q\right) + R \mathbb{E}_{\epsilon_{j}',Q'} V\left(X_{j}',\epsilon_{j}',Q'\right) - f_{0} \ge 0\\ 0 & \text{otherwise} \end{cases}$$

# Estimation preliminaries

- ▶ Quarterly model; aggregate to yearly to compare to data
- ▶ Parameters that can be set without solving the model

| Parameter  | Value | Target                         |
|------------|-------|--------------------------------|
| r (annual) | 0.109 | Average observed interest rate |
| $ ho_Q$    | 0.826 | Real effective exchange rate   |
| $\sigma_Q$ | 0.036 | Real effective exchange rate   |
| $\alpha_N$ | 0.450 | Labor share of income          |
| $\alpha_K$ | 0.550 | Plant-level returns to scale   |
| θ          | 5.0   | Elasticity of substitution     |

| Parameter         | Description                     |
|-------------------|---------------------------------|
| $ ho_\epsilon$    | Idiosyncratic shock persistence |
| $\sigma_\epsilon$ | Idiosyncratic shock std         |
| $f_0$             | Export entry cost               |
| $f_1$             | Export continuation cost        |
| $C^*$             | Foreign demand scale            |

- ▶ Parameter vector:  $\phi = (\rho_{\epsilon}, \sigma_{\epsilon}, f_0, f_1, C^*)$
- ▶ Choose parameters to solve:

$$L(\phi) = \min_{\phi} (m_s(\phi) - m_d)' W(m_s(\phi) - m_d),$$

- ► Strategy:
  - $\blacktriangleright\,$  Use cross-sectional moments to estimate model
  - ▶ Check how well model matches new exporter dynamics
- ▶ No analytical mapping of parameters to moments
- ▶ Numerically explore sensitivity of moments to parameters

#### Identification

- ▶ Idiosyncratic shock process  $(\rho_{\epsilon}, \sigma_{\epsilon})$  mostly determine
  - ▶ Size distribution of plants: std(employment)/mean(employment)
  - ▶ Serial correlation of plant sales (remove plant and time effects)

$$\log y_{i,t} = \gamma_i + \delta_t + \beta \log y_{i,t-1} + \nu_{i,t},$$

- ▶ Continuation cost and entry cost
  - ▶ Entry and exit rates
- ▶ Foreign demand scale
  - ▶ Average export-sales ratio

## Moments

| Moment                             | Data   | Baseline |  |
|------------------------------------|--------|----------|--|
| Starter rate                       | 0.0517 | 0.0517   |  |
| Stopper rate                       | 0.1062 | 0.1062   |  |
| Average export-sales ratio         | 0.1346 | 0.1346   |  |
| Coef. of variation, domestic sales | 0.2090 | 0.2090   |  |
| Slope, domestic sales reg.         | 0.6482 | 0.6482   |  |
| Non-targeted moments               |        |          |  |
| Export size prem., employment      | 1.238  | 1.286    |  |
| Export size prem., domestic sales  | 1.150  | 1.218    |  |

### Estimates

|          | $f_0$   | $f_1$   | $C^*$   | $\sigma_\epsilon$ | $ ho_\epsilon$ |
|----------|---------|---------|---------|-------------------|----------------|
| Baseline | 0.961   | 0.047   | 0.146   | 0.116             | 0.873          |
|          | (0.102) | (0.005) | (0.010) | (0.011)           | (0.023)        |

▶ Entry and continuation costs in units of median plant sales

- ► Export entry almost 1 year's sales!
- ▶ What drives this result?
  - ▶ Discrete nature of entry front-loads profits
  - ▶ Autocorrelation of shocks makes first few years great
  - ▶ Need large entry costs to offset high value of exporting

#### New exporter dynamics



- $\blacktriangleright$  Export sales growth too discrete
- ▶ Survival rates counterfactual

# Modifying the standard model

- ▶ Standard model cannot capture new exporter dynamics
- ▶ How important is it to get new exporter dynamics right?
- ▶ Modify model to generate new exporter dynamics
- ▶ Not a deep model of plants, instead
  - ▶ Force model to fit data
  - ▶ Quantitatively asses importance of entrant dynamics

#### Slow growth in export demand

- ▶ Standard model is "too discrete"
- $\blacktriangleright$  Modify export demand to be conditional on exporter age, a

$$c_j^*(a) = \gamma(a) \left(\frac{p_j^*(a)}{P^*}\right)^{-\theta} C^*$$
$$\gamma(a) = \begin{cases} \gamma_0 + \gamma_1 \times a & \text{if } a = 0, \dots, 21\\ 1 & \text{if } a > 21. \end{cases}$$

- Estimate  $\gamma_0$  and  $\gamma_1$  to match slow growth in data
- ► I-O literature: demand, not supply key for new firms (Foster, Haltiwanger, Syverson 2012)

### Estimates: gradual demand model

|                | $f_0$   | $f_1$   | $C^*$   | $\sigma_{\epsilon}$ | $ ho_\epsilon$ | $\gamma_0$ | $\gamma_1$ |
|----------------|---------|---------|---------|---------------------|----------------|------------|------------|
| Baseline       | 0.961   | 0.047   | 0.146   | 0.116               | 0.873          |            |            |
|                | (0.102) | (0.005) | (0.010) | (0.011)             | (0.023)        |            |            |
| Gradual demand | 0.286   | 0.064   | 0.198   | 0.116               | 0.873          | 0.258      | 0.024      |
|                | (0.126) | (0.008) | (0.019) | (0.011)             | (0.023)        | (0.082)    | (0.006)    |

- ▶ Pushing export profits to the future decrease value of exporting
- ▶ Export entry cost 3X smaller than baseline

#### New exporter dynamics



## Stochastic export entry costs

- ▶ Gradual demand model doesn't capture survival rates
- ▶ Need "bad" plants to enter
- ▶ With probability  $\zeta_L$ ,  $f_0 = 0$ ; with probability  $1 \zeta_L$ ,  $f_0 = f_H$
- Estimate  $\zeta_L$  to match first year survival rate (0.63)

## Estimates

|          | $f_0$   | $f_1$   | $C^*$   | $\sigma_{\epsilon}$ | $ ho_\epsilon$ | $\gamma_0$ | $\gamma_1$ | $\zeta_L$ |
|----------|---------|---------|---------|---------------------|----------------|------------|------------|-----------|
| Baseline | 0.961   | 0.047   | 0.146   | 0.116               | 0.873          |            |            |           |
|          | (0.102) | (0.005) | (0.010) | (0.011)             | (0.023)        |            |            |           |
| Gradual  | 0.286   | 0.064   | 0.198   | 0.116               | 0.873          | 0.258      | 0.024      |           |
|          | (0.126) | (0.008) | (0.019) | (0.011)             | (0.023)        | (0.082)    | (0.006)    |           |
| Extended | 0.590   | 0.057   | 0.185   | 0.116               | 0.873          | 0.278      | 0.026      | 0.009     |
|          | (0.479) | (0.006) | (0.017) | (0.011)             | (0.023)        | (0.146)    | (0.009)    | (0.003    |

#### New exporter dynamics



## What's happening?

- $\blacktriangleright\,$  In the extended model
  - ▶ Profits are earned only after several periods
  - $\blacktriangleright\,$  Takes almost 20 quarters for average firm to break even
  - ▶ Early exit from exporting is probable
- ▶ Discounted, expected value of exporting falls significantly
- ▶ Lower expected value generates lower estimated entry costs
- ▶ Policy function

$$X_{j}'(0,\epsilon_{j},Q) = \begin{cases} 1 & \text{if } \Pi\left(X_{j}',\epsilon_{j},Q\right) + R \mathbb{E}_{\epsilon_{j}',Q'} V\left(X_{j}',\epsilon_{j}',Q'\right) - f_{0} \ge 0\\ 0 & \text{otherwise} \end{cases}$$

Average new exporter profits

