Global Sourcing and Multinational Activity: *A Unified Approach* Pol Antràs, Evgenii Fadeev, Teresa C. Fort, Felix Tintelnot

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Setting the scene

1. Empirical evidence from US MNE manufacturing

- Small share (1.5%) of firms; large share of employment (41%); dominant in sales (74%), imports (87%), and exports (84%), in absolute and relative terms, at the extensive and intensive margin of trade
- MNEs more likely to import from countries/regions with affiliates, but not more intensely. Exports are more likely and more intense
- 2. Theoretical framework to study joint decision of sourcing and assembly locations
 - Builds on Melitz (2003), Tintelnot (2017), and Antràs, Fort, Tintelnot (2017)
 - Extract conditions for complementarity and cannibalization effects in sourcing and assembly
- 3. Some notation: Firms φ are located in $h \in J$, produce variety $\omega \in [0, 1]$ in location $l \in \mathcal{L}_h(\varphi)$, and sell in market $m \in \mathcal{M}_h(\varphi)$ using inputs $v \in [0, 1]$ from source $j \in \mathcal{J}_h(\varphi)$.

Fixed number of countries $J: \mathcal{M}_h(\varphi), \mathcal{L}_h(\varphi), \mathcal{J}_h(\varphi) \subseteq J$

Consumer Demand

• Consumers in market m gain utility consuming varieties ω produced by firm φ :

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$$U_m = \left(\int_{\varphi \in \Omega_m} \left[\left(\int_{0}^{1} q_m(\varphi, \omega)^{\frac{\sigma_{\omega}-1}{\sigma_{\omega}}} d\omega\right)^{\frac{\sigma_{\omega}}{\sigma_{\omega}-1}}\right]^{\frac{\sigma-1}{\sigma}} d\varphi\right)^{\frac{\sigma}{\sigma-1}}$$
(1)

Firm-level prices:

$$p_m(\varphi) = \left(\int_0^1 p_m(\varphi,\omega)^{1-\sigma_\omega} d\omega\right)^{\frac{1}{1-\sigma_\omega}} \tag{2}$$

- Economywide price level: $P_m = (\int_{\varphi \in \Omega_m} p_m(\varphi)^{1-\sigma} d\varphi)^{\frac{1}{1-\sigma}}$ (3)
- Demand for variety ω from firm φ :

$$q_m(\varphi,\omega) = (p_m(\varphi,\omega))^{-(\sigma_\omega - 1)} (p_m(\varphi))^{\sigma_\omega - \sigma} E_m P_m^{\sigma - 1}$$
(4)

Within-firm complementary: If σ_ω < σ, lower firm-level prices p_m(φ) overproportionally redirects demand towards all of firm φ's varieties!

Final-good production by firm φ located in h

- Monopolistic competition: Learn core productivity φ drawn from G_h(φ) after paying entry costs f^e_h
- Pay initial $w_h f_h^g$ to become 'global': sell and produce anywhere abroad
- Source inputs $v \in [0,1]$ with CES ρ from country j after paying fixed costs $w_h f_{hj}^s$
 - Produced in competitive market with CRS technology under input-specific assembling efficiency a_j(v, φ) and subject to shipping costs τ^s_{jl}
 - ► Total cost $\tau_{jl}^{s}a_{j}(v,\varphi)w_{j}$, with $a_{j}(v,\varphi) \sim$ Fréchet: $Pr(1/a_{j}(v,\varphi) \geq a) = e^{-T_{j}^{s}a^{\theta^{s}}}$
 - Every plant *l* solves $\min_{j(v) \in \mathcal{J}_h(\varphi)} \{ \tau_{j(v)l}^s a_{j(v)}(v, \varphi) w_{j(v)} \}$
- Combine labor and intermediaries with CRS technology in location l after paying fixed cost $w_h f_{hl}^a$
 - Firm-location specific productivity $z_l(\varphi, \omega) \sim$ Fréchet: $Pr(1/z_l(\varphi, \omega) \geq a) = e^{-T_l^a a^{\theta^a}}$
 - Eisberg costs of shipping from *l* to m: τ^a_{lm}
 - $\blacktriangleright \text{ Location } l \text{ chosen solving } \min_{l(\omega) \in \mathcal{L}_h(\varphi)} \{ \tau^a_{l(\omega)m} c_{hl(\omega)}(\varphi, \omega) \}$
- Overall marginal cost for firm φ in h of producing ω in l is given by

$$c_{hl}(\{j(v)\}_{v=0}^{1},\varphi,\omega) = \frac{1}{\varphi} \frac{1}{z_{l}(\varphi,\omega)} (w_{l})^{1-\alpha} (\int_{0}^{1} (\tau_{jl(v)}^{s} a_{j(v)}(v,\varphi) w_{j(v)})^{1-\rho} dv)^{\frac{\alpha}{(1-\rho)}}$$
(5)

Firm Behavior for Fixed Assembly and Sourcing Strategies

Assume fixed $E_m P_m^{\sigma-1}$, $\mathcal{J}_h(\varphi)$, and $\mathcal{L}_h(\varphi)$

- Sourcing capability from country j by plant in l are decreasing in wage w_j and trade cost τ^s_{il}, but increasing in input-production technology T^s_j
 - Sourcing capability of plant in *l* from country $j: \xi_{jl}^s(\varphi) \equiv T_j^s(\tau_{jl}^s w_j)^{-\theta^s}$
 - Global sourcing capability: $\Theta_{hl}(\varphi) \equiv \sum_{j' \in J_h(\varphi)} \xi^s_{j'l}(\varphi)$

- Assembly potential in l to market m are decreasing in wage w_l and trade cost τ^a_{lm}, but increasing in assembly technology T^a_l
 - Assembly potential of plant in l selling in $m: \xi_{lm}^a(\varphi) \equiv T_l^a(\tau_{lm}^a)^{-\theta^a}(w_l)^{-(1-\alpha)\theta^a}$
 - Global production capability: $\Psi_{hm}(\varphi) = \sum_{l' \in \mathcal{L}_h(\varphi)} \xi^a_{l'm}(\Theta_{hl'}(\varphi))^{\frac{\alpha \theta^a}{\theta^a}}$
 - Sales share of φ in h from l to m

$$\mu_{hlm}(\varphi) = \frac{\xi_{lm}^a(\Theta_{hl}(\varphi))^{\frac{\alpha\theta^a}{\theta^s}}}{\Psi_{hm}(\varphi)} \tag{6}$$

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Firm Behavior for Fixed Assembly and Sourcing Strategies

Firm's imports by plant l from each country j

$$M_{hlj}(\varphi) = \hat{\kappa}\varphi^{\sigma-1}T_l^a(w_l)^{-(1-\alpha)\theta^a}\xi_{jl}^s(\varphi)(\Theta_{hl}(\varphi))^{\frac{\alpha\theta^a}{\theta^s}-1}$$
$$\sum_{m\in J} \left(\tau_{lm}^a\right)^{-\theta^a} \left(\Psi_{hm}(\varphi)\right)^{\frac{\sigma-1}{\theta^a}-1} E_m P_m^{\sigma-1}$$

- Increase in assembly potential ξ_{lm}^a :
 - 1. Increases input purchases by plant l, M_{hlj}
 - 2. Complementarity: increases input purchases by plant $l' \neq l$, $M_{hl'j}$, if $(\sigma 1)/\theta^a > 1$
- Decrease in bilateral input trade cost τ^s_{il}:
 - 1. Increases input purchases by plant in l, $M_{hlj}(\varphi)$, from origin j
 - 2. Complementarity: increases input purchases by plant l from all other countries $j' \neq j$, $M_{hlj'}(\varphi)$, if $(\sigma 1) \geq \theta^a > \theta^s / \alpha$

Total sales of plant l in market m:

 $S_{hlm}(\varphi) = \tilde{\kappa}\varphi^{\sigma-1}T_l^a(w_l)^{-(1-\alpha)\theta^a}(\Theta_{hl}(\varphi))^{\frac{\alpha\theta^a}{\theta^s}}(\tau_{lm}^a)^{-\theta^a}(\Psi_{hm}(\varphi))^{\frac{\sigma-1}{\theta^a}-1}E_mP_m^{\sigma-1}$

- Increase in assembly potential ξ_{lm}^a :
 - 1. Increases sales $S_{hlm}(\varphi)$ of plants in l to m
 - 2. Complementarity: Increases sales of plants in $l' \neq l$, $S_{hl'm}(\varphi)$, if $(\sigma 1)/\theta^a > 1$

Optimal Choice of Assembly and Sourcing Locations

Firms' optimization problem

$$\max_{\mathcal{I}_{l}^{a} \in J, \mathcal{I}_{j}^{s} \in J} \pi_{h}(\varphi, \mathcal{J}_{h}(\varphi), \mathcal{K}_{h}(\varphi)) = \kappa \varphi^{\sigma-1} \sum_{m \in J} E_{m} P_{m}^{\sigma-1} (\sum_{l \in J} \mathcal{I}_{l}^{a} \xi_{lm}^{a} (\sum_{j \in J} \mathcal{I}_{j}^{s} \xi_{jl}^{s})^{\frac{\alpha \theta^{a}}{\theta^{s}}})^{\frac{\sigma-1}{\theta^{a}}} - \sum_{j \in J} \mathcal{I}_{j}^{s} w_{h} f_{hj}^{s} - \sum_{l \in J} \mathcal{I}_{l}^{a} w_{h} f_{hl}^{a} - w_{h} f_{h}^{g}$$

Conditions for complementarity:

- 1. Increasing Differences in assembly locations if $\sigma 1 > \theta^a$
- 2. Increasing Differences in *sourcing locations* if $\sigma 1 \ge \theta^a > \theta^s / \alpha$
- 3. Increasing Differences in *pairs of assembly and sourcing locations* if $\sigma 1 \ge \theta^a$
- 4. Firms' global production capabilities are nondecreasing in the number of firms

Conclusion

- 1. Firms solve complicated combinatory problem, modeling is difficult
- 2. However, MCS techniques shed light on conditions for complementary effects

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